Financial Statements

Annual Report

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

Prepared by DRK Chartered Accountants Ltd

Contents

3 Entity Information

4 Approval of Financial Report

5 Statement of Service Performance

6 Statement of Financial Performance

7 Statement of Financial Position

8 Statement of Cash Flows

9 Statement of Accounting Policies

10 Notes to the Performance Report

16 Auditors Report

Entity Information

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

'Who are we?', 'Why do we exist?'

Legal Name of Entity

Waiuku Business and Development Association Inc.

Entity Type and Legal Basis

Incorporated Society, registered under the Incorporated Societies Act 2022

Registration Number

454153

Entity's Purpose or Mission

The Waiuku Business and Development Association Inc. exists to promote and enhance Waiuku as a vibrant place to live, work, shop, and visit. The Association supports and advocates for local businesses through marketing, events, and economic development initiatives, working in partnership with Auckland Council, community organisations, and other stakeholders to strengthen the town centre. Its purpose is to foster sustainable economic growth, encourage investment, and create a welcoming and prosperous community for businesses, residents, and visitors.

Entity Structure

The Association is an Incorporated Society governed by an elected Board. Day to day operations are managed by the Town Centre Manager, supported by staff, contractors, and volunteers as required. The Association delivers programmes and services on behalf of its members and the Waiuku Business Improvement District (BID), working in partnership with Auckland Council, local businesses, community organisations, and other key stakeholders to achieve its strategic objectives.

Entity's Governance Arrangements

The Association is governed by a Board elected by its members in accordance with its Constitution and the Incorporated Societies Act 2022. The Board provides strategic direction, oversees financial management and compliance, monitors organisational performance, and meets regularly throughout the year to govern the Association's activites.

Other Entities Controlled by the Entity

The Waiuku Business and Development Association Inc. does not control any other entities.

Entity's Reliance on Volunteers and Donated Goods or Services

The Association relies on the voluntary services of its Board members and benefits from the support of volunteers, local businesses, community organisations, sponsors, and event partners who contribute time, expertise, and in-kind services. These contributions are highly valued but are not recognised in the financial statements unless they meet the recognition requirements of the applicable accounting standards.

Approval of Financial Report

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

The Board are pleased to present the approved financial report including the historical financial statements of Waiuku Business and Development Association Inc. for year ended 30 June 2026.

APPROVED

Sherilyn Fretton
Chair Person
Date 1/9/2026.

Julie Powell

Treasurer
Date 1/9/2026

Statement of Service Performance

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

'What did we do?', 'When did we do it?'

Description of medium to long term objectives

The Waiuku Business and Development Association Inc. exists to promote, support, and enhance Waiuku as a vibrant place to live, work, visit, and do business. Our objectives are to:

- Strengthen the local business community through advocacy, collaboration, and networking.
- Increase visitor numbers and economic activity within the Waiuku town centre.
- New business investment - attracting new innovative businesses and entrepreneurs who complement existing business sectors and provide economic development opportunities.
- Landlord engagement - engagement around having well-maintained, aesthetically pleasing buildings and complementary businesses enabling the town centre to thrive.
- Deliver events and initiatives that encourage residents and visitors to support local businesses.
- Promote Waiuku's unique heritage, retail, hospitality, and tourism offerings.
- Work collaboratively with Auckland Council, community organisations, and stakeholders to improve the attractiveness, safety, and accessibility of the town centre.
- Support sustainable economic development local businesses and the wider community.

	2026	2025
Description of Significant Activities		
Business networking meetings, workshops, and member events delivered	2	2
Marketing campaigns promoting Waiuku businesses and encouraging local spending	4	2
Newsletters, member updates, and stakeholder communications issued	15	16

Factors which affect the achievement of objectives

The Association's ability to achieve its objectives depends on a range of internal and external factors, including:

- Ongoing engagement and participation from local businesses and members.
- Continued funding through the Business Improvement District (BID) programme and other funding opportunites.
- Strong partnerships with Auckland Council, community groups, event organisers, and other stakeholders.
- Economic conditions affecting consumer spending, business confidence, and vistor numbers.
- Availability of volunteers, committee members, and contracted resources to deliver programmes, and events.
- Infrastructure projects, transport access, and town centre development initiatives that influence business activity and visitor experience.
- Despite changing economic conditions, the Association continued to focus on supporting local businesses, promoting Waiuku as a destination, and delivering initiatives that contribute to the long-term vitality and sustainability of the town centre.

Statement of Financial Performance

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

'How was it funded?' and 'What did it cost?'

	NOTES	2026	2025
Revenue			
Donations, koha, bequests and other general fundraising activities	1	12,253	-
Government service delivery grants/contracts	1	190,820	173,400
Membership fees and subscriptions	1	5,350	6,400
Revenue from commercial activities	1	14,178	36,841
Interest, dividends and other investment revenue	1	1,183	3,791
Other revenue	1	200	20,479
Total Revenue		**223,984**	**240,911**
Expenses			
Employee remuneration and other related expenses	2	118,227	113,312
Expenses related to commercial activities	2	56,257	80,035
Other expenses related to service delivery	2	45,020	78,176
Grants and donations made	2	740	11,488
Other expenses	2	32,673	33,179
Total Expenses		**252,917**	**316,190**
Surplus/(Deficit) for the Year		**(28,933)**	**(75,279)**

The accompanying notes form part of these financial statements. These financial statements should be read in conjunction with the attached Audit Report. These statements have been audited.

Statement of Financial Position

Waiuku Business and Development Association Inc.
As at 30 June 2026

'What the entity owns?' and 'What the entity owes?'

	NOTES	30 JUN 2026	30 JUN 2025
Assets			
Current Assets			
Cash and short-term deposits	3	55,852	131,412
Debtors and prepayments	3	230	230
Inventory	3	1,749	2,550
Other Current Assets	3	3,558	4,668
Total Current Assets		**61,389**	**138,860**
Non-Current Assets			
Property, Plant and Equipment	5	21,899	27,386
Total Non-Current Assets		**21,899**	**27,386**
Total Assets		**83,288**	**166,246**
Liabilities			
Current Liabilities			
Creditors and accrued expenses	4	8,384	14,629
Employee costs payable	4	5,298	7,124
Other current liabilities	4	5,500	51,455
Total Current Liabilities		**19,182**	**73,207**
Total Liabilities		**19,182**	**73,207**
Total Assets less Total Liabilities (Net Assets)		**64,105**	**93,038**
Accumulated Funds			
Accumulated surpluses (or deficits)	6	64,105	93,038
Total Accumulated Funds		**64,105**	**93,038**

The accompanying notes form part of these financial statements. These financial statements should be read in conjunction with the attached Audit Report. These statements have been audited.

Statement of Cash Flows

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

	2026	2025
Cash Flows from Operating Activities		
Operating receipts (money deposited into the bank account)		
Donations, koha, bequests and other general fundraising activities	11,753	16,978
Government service delivery grants/contracts	139,365	233,355
Membership fees and subscriptions	5,550	6,200
Gross sales from commercial activities	13,851	18,055
Interest or dividends received	1,183	3,791
Other cash received	1,128	551
Total Operating receipts (money deposited into the bank account)	**172,830**	**278,931**
Operating payments (money withdrawn from the bank account)		
Employee remuneration and other related payments	(120,063)	(106,137)
Payments related to commercial activities	(61,594)	(77,774)
Other payments related to service delivery	(44,812)	(85,873)
Other payments	(28,490)	(37,694)
Total Operating payments (money withdrawn from the bank account)	**(254,959)**	**(307,478)**
Total Cash Flows from Operating Activities	**(82,128)**	**(28,548)**
Cash Flows from Other Activities		
Receipts from other activities		
Receipts from other activities	24,379	25,544
Total Receipts from other activities	**24,379**	**25,544**
Payments from other activities		
Payments to acquire property, plant and equipment	-	(696)
Payments for other activities	(17,811)	(26,437)
Total Payments from other activities	**(17,811)**	**(27,133)**
Total Cash Flows from Other Activities	**6,568**	**(1,589)**
Net Increase/(Decrease) in Cash	**(75,560)**	**(30,137)**
Bank Accounts and Cash		
Opening cash	131,412	161,549
Net change in cash for period	(75,560)	(30,137)
Closing cash	55,852	131,412

The accompanying notes form part of these financial statements. These financial statements should be read in conjunction with the attached Audit Report. These statements have been audited.

Statement of Accounting Policies

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

'How did we do our accounting?'

Basis of Preparation

The entity is permitted by law to apply the Tier 3 (NFP) Standard issued by the External Reporting Board (XRB) and has elected to do so. A PBE may apply the standard if it does not have public accountability and has total annual expenses less than or equal to $5,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Goods and Services Tax (GST)

The entity is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

Income Tax

Waiuku Business and Development Association Inc. is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

Bank Accounts and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Changes in Accounting Policies (Adoption of new standards)

Waiuku Business and Development Association Inc. was re-registered under the *Incorporated Societies Act 2022* on 12 March 2026. In accordance with the new legislative requirements, the Society has prepared its financial statements for the year ended 30 June 2026 in compliance with the **Tier 3 (NFP) Standard** issued by the External Reporting Board (XRB). In prior years, the Society prepared special purpose financial statements.

The adoption of the Tier 3 standard has resulted in:

- Classification of revenue and expenses by **output categories** rather than by function only.
- Recognition of **grants and funding** as revenue when conditions are satisfied, rather than on receipt.
- Additional disclosures on related parties, commitments, and significant assets.

Comparative figures have been restated to meet the new standard. All other accounting policies were applied on a consistent basis during the year.

Notes to the Performance Report

Waiuku Business and Development Association Inc.
For the year ended 30 June 2026

	2026	2025
1. Analysis of Revenue		
Donations, koha, bequests and other general fundraising activities		
Gate Donations - Waiuku Steel & Wheels	12,253	-
Total Donations, koha, bequests and other general fundraising activities	**12,253**	**-**
Government service delivery grants/contracts		
Auckland BID Funding	155,820	148,400
Grant - Auckland Council	20,000	-
Grant - Christmas Parade	5,000	5,000
Grant - Waiuku Steel & Wheels	10,000	20,000
Total Government service delivery grants/contracts	**190,820**	**173,400**
Membership fees and subscriptions		
Associate member Subs	5,350	6,400
Total Membership fees and subscriptions	**5,350**	**6,400**
Revenue from commercial activities		
Event - Christmas Parade	6,202	6,286
Event - Waiuku Steel & Wheels	4,472	27,909
Merchandise - Waiuku Steel n Wheels	1,128	-
Networking Events	-	226
Vouchers Income	2,375	2,420
Total Revenue from commercial activities	**14,178**	**36,841**
Interest, dividends and other investment revenue		
Interest Income	1,183	3,791
Total Interest, dividends and other investment revenue	**1,183**	**3,791**
Other revenue		
Other Revenue	200	20,479
Total Other revenue	**200**	**20,479**

	2026	2025
2. Analysis of Expenses		
Employee remuneration and other related expenses		
ACC Levies	121	131
Wages & Salaries	118,106	113,181
Total Employee remuneration and other related expenses	**118,227**	**113,312**
Expenses related to commercial activities		
Advertising - Waiuku Steel & Wheels	5,772	6,682
Advertising and Marketing	4,066	5,188
Event - School Holiday Events	-	420
Event - Twilight Eats & Beats Event	661	2,508

	2026	2025
Events & Promotions - Christmas Lights & Trees	1,305	4,729
Events & Promotions - Christmas Parade	12,342	13,057
Events & Promotions - Christmas Town	5,974	3,201
Events & Promotions - Waiuku Steel & Wheels	23,066	34,935
Other Events	666	-
Voucher Expense	2,405	9,315
Total Expenses related to commercial activities	**56,257**	**80,035**
Other expenses related to service delivery		
AGM	315	792
Branding	2,929	24,999
Committee Meetings	361	-
Community Safety Expenses	1,843	2,225
Networking Meetings	841	1,262
Security Cameras	11,953	13,108
Subsidised Exterior Cleaning	825	-
TCM Phone	-	353
TCM rent - Office Expenses	25,379	34,531
Travel	574	906
Total Other expenses related to service delivery	**45,020**	**78,176**
Grants and donations made		
Donations/Sponsorship	740	11,488
Total Grants and donations made	**740**	**11,488**
Other expenses		
Accountancy Fees	4,411	8,412
Audit Fees	2,225	3,686
Bank Fees	5	-
Computer Expenses	1,803	1,060
Depreciation	5,487	5,658
General Expenses	1,120	1,308
Insurance	4,695	4,718
Internet & Phone Expense	3,006	3,042
Light, Power, Heating	4,342	3,918
Printing & Stationery	502	577
Repairs and Maintenance	1,572	457
Subscriptions	1,761	-
Website Expenses	1,744	344
Total Other expenses	**32,673**	**33,179**

	2026	2025

3. Analysis of Assets

Cash and short-term deposits		
Waiuku Steel And Wheels - 97 Account	5,018	9,042
WBDA 002	57	95
WBDA Main - 00 Account	5,275	62,656
WBDA Savings -30 Account	45,502	59,619
Total Cash and short-term deposits	**55,852**	**131,412**
Debtors and prepayments		
Accounts Receivable	230	230
Total Debtors and prepayments	**230**	**230**
Inventory		
Stock on Hand WSW	1,749	2,550
Total Inventory	**1,749**	**2,550**
Other current assets		
GST	3,558	4,668
Total Other current assets	**3,558**	**4,668**

	2026	2025

4. Analysis of Liabilities

Creditors and accrued expenses		
Accounts Payable	1,800	2,741
Accruals	6,584	11,888
Total Creditors and accrued expenses	**8,384**	**14,629**
Employee costs payable		
Leave Liability	5,298	7,124
Total Employee costs payable	**5,298**	**7,124**
Other current liabilities		
Grants Unspent	5,500	12,500
Income in Advance	-	38,955
Total Other current liabilities	**5,500**	**51,455**

5. Property, Plant, and Equipment

	Current Year					
Asset Class	**Opening Carrying Amount**	**Purchases**	**(Disposals)**	**(Depreciation & Impairment)**	**Revaluation Movements**	**Closing Carrying Amount**
Security Cameras	25,344	-	-	5,069	-	20,275
Office equipment	830	-	-	170	-	660
Plant & Equipment	1,212	-	-	248	-	964
Total	**27,386**	-	-	**5,487**	-	**21,899**

	Last Year					
Asset Class	**Opening Carrying Amount**	**Purchases**	**(Disposals)**	**(Depreciation & Impairment)**	**Revaluation Movements**	**Closing Carrying Amount**
Security Cameras	22,355	8,138	-	5,149	-	25,344
Office equipment	331	696	-	197	-	830
Plant & Equipment	1,524	-	-	312	-	1,212
Total	**24,210**	**8,834**	-	**5,658**	-	**27,386**

Security cameras have a valuation of $70,000 for insurance purposes. Security cameras have not been restated to the insurance value in the financial statements.

6. Accumulated Funds

	Current year						
Description	**Capital Contributed by Owners**	**Accumulated Surpluses or Deficits**	**Restricted & Discretionary Reserves**	**Property, Plant, & Equipment Revaluation Reserves**	**Investment Revaluation Reserves**	**Other Reserves**	**Total**
Opening balance		93,038					93,038
Capital contributed by owners							
Capital returned to owners							
Surplus/(Deficit)		(28,933)					(28,933)
Distributions paid to owners							
Transfer to restricted or discretionary reserves							
Transfer from restricted or discretionary reserves							
Revaluation movements							
Transfers from revaluation reserve due to disposal of assets							
Other movements recognised directly in accumulated funds							
Closing balance		**64,105**					**64,105**

	Last year						
Description	**Capital Contributed by Owners**	**Accumulated Surpluses or Deficits**	**Restricted & Discretionary Reserves**	**Property, Plant, & Equipment Revaluation Reserves**	**Investment Revaluation Reserves**	**Other Reserves**	**Total**
Opening balance		168,318					168,318
Capital contributed by owners							
Capital returned to owners							
Surplus/(Deficit)		(75,279)					(75,279)
Distributions paid to owners							
Transfer to restricted or discretionary reserves							
Transfer from restricted or discretionary reserves							
Revaluation movements							
Transfers from revaluation reserve due to disposal of assets							
Other movements recognised directly in accumulated funds							
Closing balance		**93,039**					**93,039**

7. Commitments

	2026	2025
Commitments to lease or rent assets		
Premises are leased from Auckland Council.	30,392	29,657
Total Commitments to lease or rent assets	**30,392**	**29,657**

The lease will be renewed October 2026, while OPEX is expected to remain the same, the lease amount has not been confirmed. The above figure reflects the current lease and OPEX payments.

8. Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at 30 June 2026 Last year - nil).

9. Deferred Revenue: Unused Significant Donations, Grants, Bequests and Pledges with Expectations over Use

	2026	2025
Auckland Council Grant	-	6,500
Blast to the Past Grant	5,500	6,000
Total Deferred Revenue: Unused Significant Donations, Grants, Bequests and Pledges with Expectations over Use	**5,500**	**12,500**

10. Related Party Transactions

There were no transactions involving related parties during the financial year.

11. Events After the Balance Date

There were no events that have occurred after the balance date that would have a material impact on the Performance Report (Last year - nil).

12. Ability to Continue Operating

The entity will continue to operate for the foreseeable future.

13. Additional Information

	2026	2025
Christmas Parade & Festival		
Grant - Christmas Parade	5,000	5,000
Event - Christmas Parade	6,202	6,286
Events & Promotions - Christmas Parade	(12,342)	(13,057)
Total Christmas Parade & Festival	**(1,140)**	**(1,771)**

	2026	2025
Waiuku Steel & Wheels		
Gate Donations - Waiuku Steel & Wheels	12,253	-
Grant - Waiuku Steel & Wheels	10,000	20,000
Event - Waiuku Steel & Wheels	4,472	27,909
Advertising - Waiuku Steel & Wheels	(5,772)	(6,682)
Events & Promotions - Waiuku Steel & Wheels	(23,066)	(34,935)
Total Waiuku Steel & Wheels	**(2,112)**	**6,292**

INDEPENDENT AUDITOR'S REPORT

To the Board of Waiuku Business and Development Incorporated

Opinion

We have audited the financial information in the Performance Report of Waiuku Business and Development Incorporated on pages 5 to 15, which comprise the Statement of Financial Position as at 30 June 2026, and the Statement of Financial Performance and Statement of Cash Flows for the year then ended, a Statement of Accounting Policies and Notes to the Performance Report including material accounting policy information and other explanatory information. We were not engaged to audit the Entity Information or Statement of Service Performance and accordingly these statements, representing other information, are not included in our audit.

In our opinion, the financial information in the accompanying Performance Report presents fairly, in all material respects, the financial position of Waiuku Business and Development Incorporated as at 30 June 2026, and its financial performance and its cash flows for the year then ended in accordance with the requirements of the Tier 3 (NFP) Standard issued by the New Zealand Accounting Standards Board of the External Reporting Board (XRB).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Performance Report section of our report. We are independent of Waiuku Business and Development Incorporated in accordance with Professional and Ethical Standard 1 'International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, Waiuku Business and Development Incorporated.

Restriction on Responsibility

This report is made solely to the Board, as a body, in accordance with section 42F of the Charities Act 2005. Our audit work has been undertaken so that we might state to the Board those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Board as a body, for our audit work, for this report, or for the opinions we have formed.

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Other Information: Entity Information and Statement of Service Performance

The Board are responsible for the other information. The other information comprises the Entity Information and Statement of Service Performance but does not include the Performance Report and our auditor's report thereon.

Our opinion on the financial information in the Performance Report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Performance Report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Performance Report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Board's Responsibility for the Performance Report

The Board are responsible on behalf of the entity for:
(a) the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods that present service performance information that is appropriate and meaningful in accordance with the Tier 3 (NFP) Standard;
(b) the preparation and fair presentation of the Performance Report which comprises:

- the Entity Information;
- the Statement of Service Performance; and
- the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows, Statement of Accounting Policies and Notes to the Performance Report in accordance with the Tier 3 (NFP) Standard, and

(c) for such internal control as the Board determine is necessary to enable the preparation of a Performance Report that is free from material misstatement, whether due to fraud or error.

In preparing the Performance Report, the Board are responsible on behalf of the entity for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Information in the Performance Report

Our objectives are to obtain reasonable assurance about whether the financial information in the Performance Report is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this Performance Report.

As part of an audit in accordance with ISAs (NZ), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial information in the Performance Report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting

from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial information in Performance Report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kudos Murray Audit Limited
Auckland
4 September 2026

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